

# EMPLOYEE ENGAGEMENT IN VARIOUS ORGANIZATION: A LITERATURE REVIEW

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Abstract: Employee engagement can be viewed as a potential effect of a work culture. It is a state in which the employee feels a connection to the organization, as if they belong, are valued, and are a part of something meaningful. Engagement also indicates a level of dedication and alignment with the organization. Employee engagement is built on trust, honesty, two-way commitment, and communication between an organization and its members. It is a strategy that improves the odds of corporate success by improving organizational and individual performance, productivity, and well-being. It is measurable. It fluctuates from poor to excellent. It can be cultivated and drastically increased; it can also be lost and discarded. The study looks at the literature on the idea of employee engagement as well as the determinants of employee engagement. This study is based on secondary data obtained from referencing articles, books, and websites.

IndexTerms - Employee Engagement, factors of Employee Engagement and Commitment, satisfaction, performance

## INTRODUCTION

Employees who work put their hearts and souls into advancing the organization's interests, exhibiting greater performance while fulfilling his duties, and creating team spirit among his co-workers. They will be more careful, aggressive, and alert in protecting the organization's interests. They are completely reliant on the organization for their livelihood and never attempt to quit. Active employee engagement is critical in increasing the organization's turnover, productivity, security, loyalty, and profit. According to studies on employee engagement, it will have an impact on both customer happiness and financial success. According to the researcher, there is a link between higher scale employee engagement, reduced staff turnover, more customer satisfaction, and loyalty in order to keep the employee's services. Companies foster a friendly environment, provide improved possibilities, working conditions, safety measures, and various leadership styles, and pave the road for employee development. Employees are not only committed to their jobs, but they also help to advance the organization's goals. (Harter, Schmidt and Hayes, 2002)

## **OBJECTIVE OF THE STUDY.**

With the use of a survey of literature, this study tries to grasp the ideas of Employee Engagement and identify the factors of Employee Engagement.

# RESEARCH METHODOLOGY

The report begins with a literature review strategy by highlighting important works on Employee Engagement research. The use of literature reviews is encouraged since they help organize research and create a solid foundation of knowledge in this area and data gathered from numerous websites, journals, and reference books. At the conclusion of the article, findings and suggestions are provided to assist businesses in improving their work in this area and to inspire others to adopt this idea within their own enterprises.

### **EMPLOYEE ENGAGEMENT:**

Varied firms have varied definitions of what "employee engagement" implies. Some people confuse it with job happiness, which, regrettably, might signify a transactional connection that is only as strong as the most recent round of benefits or incentives from the company. Others assess employee engagement by evaluating their level of emotional attachment to their company. Despite being a crucial component, commitment is only one aspect of engagement.

Employees must find meaning and joy in their job even while corporations are keen to maximize each individual's contribution to corporate imperatives and KPIs.

A workplace strategy called "employee engagement" aims to secure workers' unwavering commitment to the objectives and principles of the company. Participation in organizational activities by employees increases their sense of belonging to the organization and drives them to contribute to its success

The emotional commitment a worker has to the organization and its objectives is known as employee engagement. Employees who are emotionally invested and engaged don't work for pay, but rather for the success of the company and spend their free time to improve business results

Employees that are engaged go beyond commitment. They are not merely ardent or arrogant. They can see their personal destiny as well as the mission and objectives of the company. They are fired up and ready to go, using their skills and initiative to help their employer achieve long-term business success.

### **REVIEW OF LITERATURE:**

S.N o	Author (S)	Year Of Publicatio n	Title Of The Article	Title Of The Journal	Objective Of Study	Methodolog y	Conclusion/Finding s Of The Study
1.	bakker, a. b. and leiter m. p.,	2010	relationship between computer- mediated communicatio n and employee engagement among telecommutin g knowledge workers	journal of human resource and sustainability studies,	this research study brings together two constructs, employee engagement and computer- mediated communicatio n, to examine their importance and relevancy in virtual team's	quantitative, non- experimental explanatory research design	employee engagement is determined by dynamism, involvement and efficacy.
2.	kahn, w. a., & fellows, s.	2013	review the nature of employee engagement employee engagement and meaningful work.	american psychologica l association.	effectiveness understand the crucial link between happiness and productivity purpose and meaning in the workplace	theoretical and the practical	strength and energies orally influence different activities such as task oriented non task oriented and self regulatory mechanism.
3.	kazimoto, p	2016	employee engagement and organizational performance of retails enterprises	american journal of industrial and business management	this study analyzes factors on employee engagement and performance from selected retailing business enterprises	applied descriptive and co- relational research design	the findings show that job assignment is crucial for engaging people and ensuring an organisation's lifespan and profitability.
4.	blessing white.	2006	employee engagement report 2006	blessing white, inc. princeton, new jersey.	examining the dynamic of engagement around the world	online survey	employee involvement in the work and the loyalty towards his employer is no way connected to professional satisfaction.
5.	macey, w. h. and schneider , b.	2008	the meaning of employee engagement	industrial and organizationa l psychology	effects of job attributes and leadership as main effects on state and behavioural engagement	qualitative research	active engagement in work is determined by the physical mental and psychological candidature of the individual.
6.	swaminathan , j., &	2010	essential components of	advances in management	value of the organization is	primary data, a structured	employee is properly motivated

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	rajasekaran,		employee		transferred	questionnaire	to enhance his skills
	d.		engagement-a		from physical	, non	and thereby feels
			study with		asset to	proportionate	professional
			reference to		effective work	stratified	satisfaction.
			tnstc,		force.	random	
			kumbakonam			sampling	
						method. in	
						this study	
						multiple	
						regression,	
						correlation	
						and anova	
						have been	
						used to	
						analyze and	
						interpret the	
						data	
						collected.	
7.	rothmann, s.	2010	factors	journal of	objective of	descriptive	need for appointing
	& rothman,		a <mark>ssoc</mark> iated	industrial	this study was	statistics,	dynamic, energetic,
	s., jr., 2010,		wit <mark>h em</mark> ploy <mark>ee</mark>	psychology	to investigate	alpha	dedicated and
			engagement in		the factors	coefficient,	committed persons
			south africa'		associated with	and pearson	for promoting the
					employee	correlations	interest of the
					engagement		organisation.
8.	saks a.m.	2006	antecedents	journal of	conceptual	meta	employee will
			and	managerial	study to	analysis	seriously involve
	/		consequences	psychology	identify		and immerse in the
	\		of employee		antecedents		work and performs
			engagement		and		his role effectively
				/	consequences		and discharges his
					of employee		duties with
			)/ //		engagement		duties with dedication and
					- 0		commitment
0	homton : 1-	2002	huoimagait	ioumol - f	to avamin - 41-	mata	nloogum aaalrin 1
9.	harter, j.k.,	2002	business-unit	journal of	to examine the	meta	pleasure seeking and
	schmidt, f.l.		level	app <mark>lied</mark>	relationship the	analysis	desorbed
	and hayes,		relationship	psychology	business-unit		engagement as
	t.l.		between		level between	h lam	individuals active
			employee		employee		participation in the
			satisfaction,		satisfaction—		given task which in
			employee		engagement		turn rewards with
			engagement,		and the		joy and happiness.
			and business		business-unit		
			outcomes		outcomes of		
					customer		
				100	satisfaction,		
					productivity,		
					profit,		
					employee		
			earch '	Throu	turnover, and accidents.	ovatio	0.0
10.	ed gubman	2004	from	human	examines what	non	Angagamant as an
10.	eu guoinan	2004				non-	engagement as an
			engagement to	resources	kinds of people	experimental	emotional bond that
			passion for	planning	can be highly	explanatory	exists with
			work: the		engaged	research	employment and
			0000001- (1		I	design	organization and
			search for the				
			missing				there will be little
							there will be little
			missing			Ç	_
			missing			Ç	there will be little scope for job
11.	ghamawala	2014	missing person	gra - global	examines the	,	there will be little scope for job contentedness.
11.	ghamawala rashmi,	2014	missing person	gra - global research	examines the cultural and	descriptive,	there will be little scope for job contentedness.
11.	rashmi,	2014	missing person comparative study on	research	cultural and	descriptive,	there will be little scope for job contentedness.  according to the study, the most
11.	_	2014	missing person			descriptive,	there will be little scope for job contentedness.

	almoula s. trupti		engagement practices at private and public banks in south gujarat region		elements that support engagement practises.		employment in psu banks were job clarity and job satisfaction, while in private institutions job clarity, goal flexibility, productivity feedback, etc.
12.	babu chandra jangam, krishna murali panatula	2019	employee engagement and its impact on organizational success: a study in manufacturing company, india	epra international journal of research and development (ijrd)	recognising the current level of employee engagement and the work-related perspectives that need to be improved with a view to achieving employee engagement.	questionnaire survey.	to achieve strong worker engagement, it is important to improve both the current level of employee engagement and business-related perspectives. the employees have come to different conclusions and are certain of themselves
13.	mounika ch., pavani m.	2020	a study on employee engagement	journal of emerging technologies and innovative research (jetir)	the company's personnel are motivated, and this is evident in their behaviour.	questionnaire survey, descriptive	an organisation is responsible for increasing and retaining employee engagement, which calls for the ideal balance of time, effort, commitment, and investment to construct a fruitful endeavour.
14.	sarangi pratima, bhagirathi nayak	2016	employee engagement and its impact on organizational success – a study in manufacturing company, india	iosr journal of business and management (iosr-jbm)	analyse and assess the effect of employee engagement on the company's success.	using both primary and secondary data, questionnaire survey, descriptive	the employees are in agreement with our 6 cs parameters, which include i) clarity ii) confidence iii) convey iv) connect v) credibility and vi) career, to increase the goal of effective employee engagement in manufacturing organisations.
15.	nagesh p., kulenur sridevi, shetty prathika	2019	the study on factors affecting employee engagement	international journal of engineering research & technology (ijert)	examines the variables influencing employee engagement at hdfc bank.	questionnaire , survey, z test	workplace culture, company reputation, relationships between managers and employees, and training and development all have a beneficial impact on employee engagement. employee engagement is not

			much influenced by
			decision-making.

#### **CONCLUDING REMARKS:**

For those who work every day, being engaged with their job, organization, and co workers is vital to their overall satisfaction and experience. Employees become more energized and efficient, and they go above and beyond what is asked of them. Naturally, this affects their own mental health at work and can have a good impact on people around them, such as colleagues and customers. Employees who are totally dedicated to their organization's goals and values and who are motivated to contribute to organizational success are more likely to be productive. Employee engagement enhances work culture, decreases attrition, promotes productivity, fosters better work and customer connections, and has an impact on revenues. Employees that are engaged become your strongest advocates.

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