



AERODYNAMICS IN AVIATION: HOW BOEING AND AIRBUS OPTIMIZE AERODYNAMIC PRINCIPLES FOR ENHANCED EFFICIENCY AND PERFORMANCE

How do Boeing and Airbus optimize the aerodynamic performance of their aircraft to achieve greater efficiency?

Sanat Puri

Student, NPS International School, Singapore

Abstract

This research paper investigates the critical role of aerodynamics in modern aviation, with a detailed examination of how Boeing and Airbus optimize aerodynamic principles to achieve fuel efficiency, sustainability, and enhanced performance. The study begins by exploring fundamental aerodynamic concepts, such as Bernoulli's principle, lift-to-drag optimization, and thrust generation, alongside their real-world applications in aircraft design. A comparative case study on Boeing and Airbus reveals their unique approaches to design innovation: Boeing's emphasis on fuel efficiency and advanced materials like CFRP, and Airbus's focus on sustainability with high-aspect-ratio wings and lightweight carbon-fiber fuselages. Computational Fluid Dynamics (CFD) is highlighted as a pivotal tool in refining designs and improving real-world performance. The findings underscore how these manufacturers have reshaped the aviation industry, contributing to safer and greener air travel.

Research Through Innovation

Introduction

‘Aerodynamics’ derives from two Greek words: ‘aerios,’ which pertains to the air, and ‘dynamis,’ which refers to force. Aerodynamics is, therefore, a subsection of physics that deals with the motion of objects through the air and other gaseous fluids. It is widely used in the principles regarding the flight of planes, missiles, rockets, and even automobile design (Britannica, 2019).

Looking closely at the principles behind an aircraft, one can see that the four forces of flight play a pivotal role in shaping the performance of any aircraft. These include weight, which is the gravitational force; lift, which acts perpendicularly to the direction of motion; thrust, which is the force from an engine that drives a flying machine in the direction of movement; and, lastly, drag, which is the frictional force that acts opposite the direction of propagation. This theory of air resistance was developed by Sir Isaac Newton in the 18th century and served as the fundamental base of drag incurred by a flying object. Later In the 19th century, "the flying man" or Otto Lilienthal was the first engineer to develop the idea of a modern wing, and Samuel Langley, an aviation pioneer, constructed a rotating arm-like wind tunnel in the late 1800s, allowing him to understand the relationship between thrust and drag. Furthermore, in the early 20th century, the Wright brothers combined the different systems into an integrated machine that was aerodynamically efficient and powerful enough to take the first flight in history (Memon, 2022).

In modern aviation, aerodynamics is paramount in optimizing efficiency and performance. Engineers continually strive to reduce drag, increase thrust, and improve overall stability, making aerodynamics a cornerstone of aircraft design. The sleek shape of winglets, meticulously crafted to minimize induced drag, is a testament to their dedication. Often perceived as branding elements, these winglets actually enhance airflow towards the fuselage. The smooth design of the fuselage itself is another result of careful engineering, significantly contributing to the streamlined effect in aircraft manufactured by companies like Boeing and Airbus (Morris, 2024). Additionally, the use of specific lightweight materials that maintain strength exemplifies modern engineering advancements and further enhances performance. Fuel efficiency, far from being a mere buzzword, has become a critical metric in aviation, defining the maximum distance an aircraft can travel per unit of fuel consumed. It not only reduces operational costs for airlines but also mitigates the environmental impact of air travel. Recognizing this, companies have prioritized aerodynamic innovations to achieve greater fuel economy. This research paper will explore this pivotal aspect of aviation, focusing on the question: **'How do Boeing and Airbus optimize the aerodynamic performance of their aircraft to achieve greater efficiency?'**

Aerodynamic Principles in Aircraft Design

The aerodynamic principles behind an aircraft originate from the fundamental forces of flight, starting with Bernoulli's principle, which plays a pivotal role in the lift concept. Bernoulli's principle states that as the speed of a fluid increases, the fluid's potential energy or pressure decreases (Ni, 2016). Air flows over the flat bottom and curved top of an airplane's wings as it moves forward. Consequently, the top and bottom wing air flow at different speeds, with the top air moving faster than the bottom air (Ciel, 2023). Bernoulli's principle implies that the pressure on the surface below will be higher than at the top; thus, this pressure difference produces lift, which keeps the plane in the air. A major factor affecting the lift is the Airfoils, which are the cross-sections of a wing. The wings usually have a sharp rear edge to prevent the high-pressure air from flowing towards the low-pressure air above the

wing. This is because air cannot make a sharp turn. In contrast, the wings have a rounded front edge that divides the airflow smoothly, thus increasing lift due to the difference in pressure and airspeed below and above the wing.

The next principle of flight is drag. Drag is the frictional and resistive force that opposes an aircraft's forward movement or thrust. It is created by air passing over airplanes and can be differentiated into two main types of drag: induced and parasite. Induced drag is a by-product of lift. The greater the lift, the larger the induced drag produced (Shelton, 2023). In a lifting wing, the air pressure on the top is lower than the pressure below. Near the tips of the wing, the air is free to move from the region of high pressure to low pressure in order to seek equilibrium. Thus, a vortex around the wing tip is created, resulting in a rearward pulling force. This force deflects the airflow downward behind the rear edge of the wing and is called induced drag because it faces downstream and has been "induced" by the tip vortices (Shelton, 2023). This is known as downwash and is sometimes referred to as drag due to lift, as it only occurs on lifting wings, and it varies with the square of the lift (Staggs, 2019).

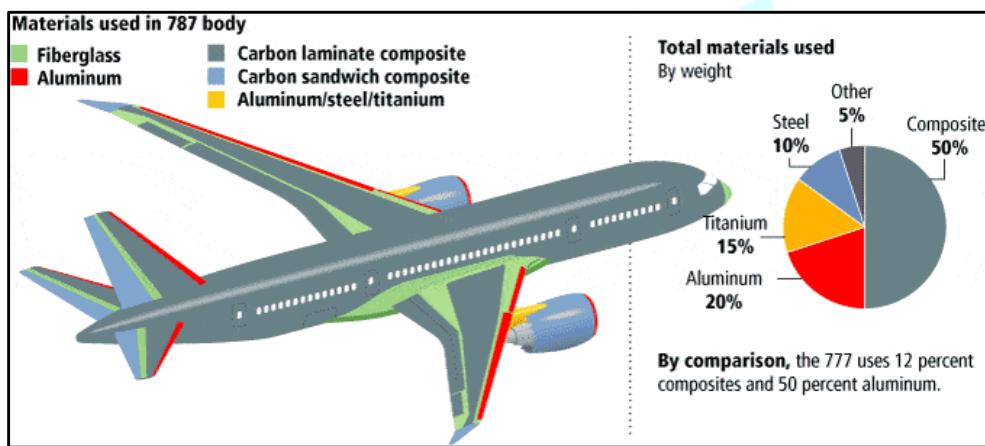
The second main type of drag is parasite drag, which is caused by an aircraft surface as it disturbs or interferes with the airflow around the plane. It is made up of 3 main drag types. Firstly, form drag is due to the shape and size of an aircraft structure. Airplanes, therefore, have a streamlined body to reduce this drag through the air. Secondly, Interference drag refers to the interaction of different air currents around adjacent airplane structures, especially among perpendicular intersecting components (Armitage, 2022). This can be seen in the interaction between air flowing around the fuselage and the perpendicular air flow from the wing. This creates a turbulent air current that restricts the smooth airflow and produces drag. Lastly, friction drag occurs when airflow interacts with rough airplane surfaces. This resistance is minimized with a glossy finish, keeping the airplane surface clean. Parasite drag can, therefore, be calculated using the following equation (Armitage, 2022):

$$DP = \frac{1}{2} \rho V^2 C,0 A$$

ρ = air density, V = velocity (airspeed), $C,0$ = zero-lift drag coefficient, and A = surface area.

The lift-to-drag ratio is the ratio of the lift generated with the drag incurred as a result of the aircraft's movement through the air. This ratio varies with parameters like the aircraft's speed, angle of attack, and altitude. For optimum performance and efficiency, airplanes use flaps. During takeoff, leading-edge slats and trailing-edge flaps are deployed to increase the surface area of the wing to produce lift and provide curvature to the wing. During the climb, airspeed and altitude increase. Flap extensions are reduced to minimize total drag, and the climb angle is controlled to achieve the necessary lift with a reduced induced drag (Memon, 2023). Similarly, this ratio changes during landing when the flaps are once again extended to increase drag and reduce the airspeed.

Maximum Performance and fuel efficiency in an aircraft are achieved with the primary forces of weight and balance. Weight is the force with which gravity acts on a body toward the center of the Earth. It is due to the acceleration and mass acting on the body. Stability and safety in flight are dependent on the location of the center of gravity (CG) of an aircraft. The center of gravity is a point at which an aircraft would balance if it were suspended from it (FAA, 2023). Most airplanes are made out of titanium, steel, aluminum, and many other composites that contain a variety of different materials, including polymers and carbon fiber (Aerocorner, 2019). The lightweight nature of aluminum justifies its wide usage in the manufacturing stages. In fact, the Boeing 787 uses twice as much aluminum as steel in its aircraft (Aerocorner, 2019).



Since the primary goal of an engineer is to keep the weight of the aircraft to the absolute minimum, lightweight aluminum, and carbon composites are used for the main frame. Weight also correlates to the balance in an aircraft, as a large nose weight can cause the aircraft to pitch down if its center of gravity is too far forward. Too far back causes the tail to become heavy, potentially causing a stall (Ribin, 2023). Every flight is, therefore, meticulously inspected, calculated, and protocolled to maintain this delicate equilibrium for fuel and performance efficiency. Every object, from a small luggage to a fuel tank, plays a role in its overall balance. The formula to calculate this:

$$CG = \Sigma (\text{weight} \times \text{arm}) / \Sigma \text{weight}$$

Where: Weight represents the weight of components onboard. Arm is a measurement of distance from a predetermined point, typically the front of the aircraft.

The powerful, invisible force required to propel the plane forward starts with thrust. Some airplanes use propeller engines, while others use jet engines. Propeller engines operate using rotating turbine blades, while jet engines feature combustion-driven propellers that create thrust, enabling the airplane to move through the air (OneMonroe Aerospace, 2020). According to Newton's third law of motion - "for every action, there is an equal and opposite reaction" - the engines push the oncoming air backward with the same magnitude of force from the air, moving the

plane forward. This reaction propels the airplane forward, a phenomenon also referred to as the “force pair” principle (Heinesch, 2019). Many types of engines are used in planes; however, the most widely used and modern is the bypass turbofan engine. Turbine engines have a core that is surrounded by a fan and an additional turbine at the rear. With the help of the fan, a great deal of air is sucked into the engine. As air enters, it passes through several stages of compression. Combustion is carried out by mixing atomized fuel with high pressure, and the energy is then transferred to a series of turbine blades before being left out of the exhaust. The remaining air bypasses the engine altogether, and thus, this ratio of the bypassed air to the air that goes through the core is known as the bypass ratio. The addition of the extra turbine slightly changes the fuel flow rate, meaning that a turbofan generates more thrust for nearly the same amount of fuel used by the core, making it extremely fuel-efficient and an integral part of efficiency and aerodynamics in our modern planes (Hall, 2015).

Boeing's Aerodynamic Optimization

Boeing dates back over a century to 1916, when it was founded by an American timber merchant - William E. Boeing. After the development of a small single-engine “flying boat,” the enterprise expanded its developments to the navy during World War 1. The Boeing Airplane Company built several commercial aircraft and later diversified into the space sector in the late 1960s, shaping this multi-billion dollar company into what it is today (Amir and Weiss, 2024). With revenue streams of about 78 billion (Statista, 2024) and an enterprise value of 160 billion U.S. dollars, respectively, it has been one of the largest aerospace companies and a premier manufacturer of commercial jetliners for decades. An integral factor of this statistic has been the design philosophy, efficiency, and reduced emissions for commercial airplanes.

Boeing launched a Performance Improvement Package (PIP) in 2008 that measurably reduced fuel consumption across all fleets. The 747-8 PIP increased efficiency by 1.8 percent with updates to the airplane's GEnx2B engines and reduced over 30 trucks of jet fuel per airplane every year. By combining aerodynamic and engine performance improvements, the Next-Generation 737 PIP reduced fuel consumption by up to 2% and saved more than \$120,000 in fuel costs annually (Boeing, 2014). Along with efficiency, Boeing has always emphasized environmental sustainability, starting with their biofuel usage in multiple projects all across the world. The development of these Sustainable aviation biofuels reduces CO₂ emissions by 50 to 80 percent compared to a regular fuel-driven Jet (Boeing, 2014). The usage of renewable energy sources in operations, energy conservation, and recycling of parts and materials over the past decade has proved why Boeing is so prevalent in today's aviation era.

The Boeing 787 Dreamliner, pictured in the image below taken from Karki (2022), is a marvel of modern aviation, and its jetliners are known for their fuel efficiency, comfort, and advanced technology. In designing the fuselage, their main goals were efficiency and a superior passenger environment, which makes Boeing so special. The

development of a “double-bubble” fuselage effectively consisted of two circles of different diameters, one creating the lower portion of the aircraft for the cargo and one creating the upper passenger environment. This design not only allowed for a straighter sidewall, resulting in more enhanced cabin comfort, but also increased efficiency with the extensive use of composite materials (Aircraft Completion, 2013). CFRP (carbon fiber-reinforced polymer) is one such material that replaced aluminum in the aircraft's wings and fuselage construction. Its lightweight nature and durability make it fuel-efficient and capable of withstanding high stress and impact. As opposed to aluminum, CFRP is also corrosion-resistant, reducing maintenance costs and thus extending the aircraft's lifespan. The hybrid laminar flow control is used to reduce parasitic drag along the aircraft tail (Memon, 2022b). Advancements from mechanical processes to electrical braking systems and electrically heated blankets to melt ice on the wing, shape Boeing's uniqueness and cutting-edge technology in the aviation industry. The striking balance between lift and drag is maintained with the curved shape of the Dreamliner's wings, allowing for smoother airflow over the surface, reducing turbulence and drag and thus increasing passenger comfort with lesser noise and vibration in the cabin (Casinader and Hayward, 2023).



Moreover, the Boeing 737 Max has raked wingtips, which are backward extensions that are used to increase the aspect ratio of an airplane's wings. Essentially, they increase the plane's wingspan in order to improve lift distribution, leading to a reduction in lift-induced drag. Blended with split winglets, vortex drag due to the converging air of different pressures can be reduced. These winglets can offer up to a 2.2% reduction in fuel usage, potentially saving hundreds of millions of dollars each year.

As aircraft designs become more complex, tools like Computational Fluid Dynamics (CFD) are critical in optimizing aerodynamic performance. CFD enables engineers to simulate and analyze airflow around an aircraft

with high precision, accounting for factors like geometry, flow conditions, and boundary constraints. This computational approach is invaluable in the early stages of wing design, allowing for iterative refinements before physical testing (Tinoco, 1991). Once the design shows promise, wind tunnel testing is conducted to validate its aerodynamic potential under real-world conditions.

Despite recent challenges and issues, Boeing's resilience, innovative advancements, and strong market presence highlight its pivotal role in the aerospace industry, making it a keystone for future growth and innovation.

Airbus's Aerodynamic Optimization

Taking second place to Boeing is the European aircraft manufacturer "Airbus," which is a part-owned subsidiary of the European Aeronautic Defence and Space Company (EADS) (Britannica, 2021). The company began as Airbus Industrie, an association between several European aviation companies, and was founded on 18th December 1970 during the dominance of American aerospace companies like Boeing and McDonnell Douglas. On the 28th of October 1972, the first aircraft produced by the association, the Airbus A300, flew for the first time. Upon late success, their innovative models became game changers in the aviation world, with the Airbus 320 becoming their most successful aircraft. European Aeronautic Defence and Space Company NV (EADS) was formed in 2000, and it owned Airbus until 2014. It also built over 13,500 aircraft (Durgut, 2021). Airbus has completed more than 110 million global flights and is one of the several major market leaders in today's aerospace industry.

Airbus has always strived towards eco- and environment-friendly practices, starting with its contribution to the Paris Agreement targets and leadership in decarbonizing the aviation sector in collaboration with all stakeholders. As part of the decarbonization plan, Airbus has committed to reducing 63% of industrial emissions by 2030 (Airbus, 2021). Just like Boeing, the use of sustainable biofuels and the recycling of aircraft have proved to be competitive in today's industry as environmental concerns continue to rise. Airbus uses cutting-edge composites in its aircraft product range that have been at the forefront of materials science and aero design. Carbon-fibre-reinforced plastic, or CFRP, is one material that stands out in particular. Compared to metals, CFRP has a higher strength-to-weight ratio and is less susceptible to corrosion and fatigue since it is made of carbon fibers that are secured in place with a plastic resin (Memon, 2023a). It is stronger than iron, lighter than aluminum, and more resistant to corrosion, making it an integral component in the construction of an aircraft.

Diving into a wonder of aviation, the Airbus A350 wing has a curved wingtip that manages pressure distribution across the wing as part of the overall wingspan. It extends outwards, disrupting and redistributing the vortices (Memon, 2022b). This reduces the strength of the vortex and thus minimizes the downwash effect. In the wake of the wing, it is important to mitigate the strength of the vortices as it reduces the induced drag and increases

efficiency. Furthermore, the A350 features wings with an optimal aspect ratio. Its high-aspect-ratio wings present a smaller surface area in the airflow direction, which helps minimize both parasite and lift-induced drag. They are also carefully angled, with varying chord lengths distributed across their span for enhanced aerodynamic efficiency, contributing to the aircraft's outstanding fuel economy (Memon, 2022b). Its airframe consists of a 4-panel design that enables long fuselage sections due to its industrial simplicity compared to the barrel design. It enables thickness optimization and weight control (thicker on the top and bottom panels where most of the weight stands, and thinner side panels, as pictured below) (Airbus, 2024).



This design principle makes the aircraft structure lighter along the fuselage, once again contributing to a lower environmental impact. The smooth fuselage with large carbon fiber panels reduces drag and improves aerodynamics. This design allows for greater structural integrity and increased passenger comfort with its spacious cabin interiors and optimal pressurization levels.

Moreover, Airbus develops its own CFD software in cooperation with national aerodynamics laboratories like ONERA and DLR to continuously better understand how air moves over complex shapes and inform designers on how to maximize lift and minimize drag to make their aircrafts as efficient as possible at both low and high speeds. We can see how Airbus is committed to achieving exceptional aerodynamic optimization by informing and achieving its advanced engineering, including the use of lightweight composite airframes, adaptive wings, and efficient fuselage designs. These innovations minimize drag, enhance lift, and improve fuel efficiency, making Airbus aircraft environmentally sustainable while maximizing performance and passenger comfort in travel. This combination solidifies Airbus's position as a leader in today's modern aerospace engineering.

Conclusion

Both Airbus and Boeing employ state-of-the-art engineering principles and technological innovations to optimize aerodynamic performance, significantly enhancing fuel efficiency and sustainability. By leveraging advanced

materials and precise wing designs, these industry leaders continuously push the boundaries of aircraft efficiency, setting benchmarks for modern aviation.

The fundamental force of lift using the Bernoullis principle formed the base of aircraft designs, along with the lift-to-drag ratio being optimized via flaps and wing curvature. Fuel efficiency is enhanced with precise weight distribution and optimal thrust generation. The center of gravity ensures stability, safety, and performance through the air. Engineers prioritize lightweight materials such as aluminum and carbon composites to minimize weight, enhancing efficiency and reducing fuel consumption. Thrust, generated by engines like bypass turbofans, propels the aircraft forward by creating a force-pair reaction, aligning with Newton's third law for smooth and efficient operations.

Boeing and Airbus optimize aerodynamics through unique and innovative designs. Boeing focuses on fuel efficiency and performance with features like the 787 Dreamliner's curved wings for smoother airflow, lightweight CFRP materials, and advanced winglets to minimize drag and enhance lift. Its 737 Max raked wingtips, and split winglets further reduce fuel usage. Similarly, Airbus prioritizes sustainability and efficiency, which is evident in the A350's high-aspect-ratio wings, curved wingtips, and smooth, lightweight carbon-fiber fuselage. These designs reduce drag, optimize weight distribution, and improve fuel economy. Both manufacturers utilize CFD to refine designs and enhance real-world performance.

Overall, we can see the employment of aerodynamic and sustainable engineering in both market leaders' use of biofuels and advanced mechanics. Their reliability and passenger comfort have evolved in popularity through the years as the aviation industry continues to expand and thrive. Thus, we can see how the increased efficiency has paved the way for these modern-day airlines to develop safely and sustainably, contributing to a healthier environment and improved quality of life.

Bibliography

Aerocorner (2019). *What Materials Are Aircraft Made Of (& Why) - Plane Design Priorities*. [online] Aero Corner. Available at: <https://aerocorner.com/blog/what-are-planes-made-of/>.

Airbus (2021). *Environmental responsibility / Airbus*. [online] www.airbus.com. Available at: <https://www.airbus.com/en/sustainability/respecting-the-planet/environmental-responsibility>.

Airbus (2024). *A350: Less Weight. Less Fuel. More Sustainable*. [online] Airbus Aircraft. Available at: <https://aircraft.airbus.com/en/newsroom/case-study/2022-01-a350-less-weight-less-fuel-more-sustainable>.

Aircraft Completion (2013). *Boeing 787 fuselage design and specification*. [online] Aircraft Completion News.

Available at: <https://aircraft-completion.com/aircraft-news/boeing-787-fuselage-design/>.

Amir, A. and Weiss, S. (2024). *Boeing Company*. [online] www.britannica.com. Available at: <https://www.britannica.com/money/Boeing-Company>.

Armitage, D. (2022). *How Parasite Drag Works on Aircraft*. [online] Aviamonde . Available at: <https://www.aviamonde.com/parasite-drag>.

Boeing (2014). *Commercial Aviation and the Environment*. [online] Available at: <https://www.boeing.com/content/dam/boeing/boeingdotcom/principles/environment/pdf/ecoMagazine.pdf>.

Britannica (2019). Aerodynamics | fluid mechanics. In: *Encyclopædia Britannica*. [online] Available at: <https://www.britannica.com/science/aerodynamics>.

Britannica (2021). *History of Airbus S.A.S. / Britannica*. [online] www.britannica.com. Available at: <https://www.britannica.com/summary/Airbus-Industrie>.

Casinader, T.C. and Hayward, J. (2023). *What's The Point Of The Folding Wingtips On The Boeing 777X?* [online] Simple Flying. Available at: <https://simpleflying.com/boeing-777x-folding-wingtips-why/>.

Ciel, K. (2023). *Bernoulli's Principle in Flight | Angle of Attack*. [online] www.angleofattack.com. Available at: <https://www.angleofattack.com/bernoullis-principle-in-flight/>.

Durgut, M. (2021). *A Brief History Of Airbus Company*. [online] aviationfile, aviation related articles, quizzes, figures, schemes. Available at: <https://www.aviationfile.com/a-brief-history-of-airbus-company/>.

FAA (2023). *Weight and Balance*. [online] FAA. Available at: https://www.faa.gov/sites/faa.gov/files/12_phak_ch10.pdf.

Hall, N. (2015). *Turbofan Engine*. [online] Nasa.gov. Available at: <https://www.grc.nasa.gov/www/k-12/airplane/aturbf.html>.

Heinesch, G. (2019). *The 4 Forces Of An Aircraft*. [online] Medium. Available at: <https://medium.com/how-to-aviation/the-4-forces-of-an-aircraft-c906652aa971>.

Karki, S. (2022). *What is so special about Boeing 787 Dreamliner?* [online] AviaTech Channel. Available at: <https://aviatechchannel.com/what-is-so-special-about-boeing-787-dreamliner/>.

Memon, O. (2022a). *History: The Discovery of Lift and Drag Forces On Aircraft*. [online] Simple Flying. Available at: <https://simpleflying.com/lift-drag-forces-aircraft-discovery/>.

Memon, O. (2022b). *How The Airbus A350's Wing Performance Contributes To Its Outstanding Fuel Economy.* [online] Simple Flying. Available at: <https://simpleflying.com/airbus-a350-wing-performance-fuel-economy-guide/>.

Memon, O. (2022c). *How Various Surfaces On Modern Airliners Achieve Laminar Airflow.* [online] Simple Flying. Available at: <https://simpleflying.com/how-airliner-surfaces-achieve-laminar-airflow/>.

Memon, O. (2023a). *How Composite Materials Make The Airbus A350 A Gamechanger.* [online] Simple Flying. Available at: <https://simpleflying.com/composite-materials-airbus-a350-gamechanger/>.

Memon, O. (2023b). *What Is Lift-To-Drag Ratio And How Is It Optimized At Different Phases Of Flight?* [online] Simple Flying. Available at: <https://simpleflying.com/lift-to-drag-ratio-guide/>.

Morris, E. (2024). *The Importance of Aircraft Aerodynamics in Design.* [online] Sheffield School of Aeronautics. Available at: <https://www.sheffield.com/2024/the-importance-of-aircraft-aerodynamics-in-design.html>.

Ni, D. (2016). Engine Modeling. *Traffic Flow Theory*, pp.263–277. doi:<https://doi.org/10.1016/b978-0-12-804134-5.00019-2>.

OneMonroe Aerospace (2020). *What Is 'Thrust' in Airplanes? And How Does It Work? – Monroe Aerospace News.* [online] Monroe Aerospace. Available at: <https://monroeaerospace.com/blog/what-is-thrust-in-airplanes-and-how-does-it-work/>.

Ribin, A. (2023). *Mass and Balance: The Ultimate Guide.* [online] EFBOne - A Cross-Platform Electronic Flight Bag powered by IFS. Available at: <https://ifs.aero/mass-and-balance/>.

Shelton, N. (2023). *Induced Drag: How It Works.* [online] www.boldmethod.com. Available at: <https://www.boldmethod.com/learn-to-fly/aerodynamics/how-induced-drag-works-lift/>.

Staggs, T. (2019). *Understanding Parasite And Induced Drag.* [online] Medium. Available at: <https://medium.com/how-to-aviation/understanding-parasite-and-induced-drag-e629dd97997e>.

Statista (2024). *Boeing's worldwide revenue 2018 | Statista.* [online] Statista. Available at: <https://www.statista.com/statistics/264374/boeings-worldwide-revenue/>.

Tinoco, E.N. (1991). CFD codes and applications at boeing. *Sadhana*, 16(2), pp.141–163. doi:<https://doi.org/10.1007/bf02812178>.